

Financial Results for the Year Ended March 2026

DAIICHI JITSUGYO CO., LTD. (8059)

May 22, 2026



Today's Speakers

**Member of the Board,
President & COO**

Yuji Funawatari

**Member of the Board,
Managing Executive
Officer & CFO**

Osamu Fukawa

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Key Points for Today

FY2025 Results

Recorded record-high earnings
for three consecutive fiscal years

MT2027 Progress for 1st year

Net Sales	99.6%
Operating income	114%
Profit attributable to owners of parent	116%

Proactive to Obtain
Orders

Business portfolio
Strategy

**Speed-driven execution of initiatives
to ensure future profitability**

01. Outline of Financial Results for FY2025

Outline of Financial Results for FY2025

Yen in millions

	FY2024	FY2025	
	Results	Results	Change from FY2024
Orders received	206,348	202,512	- 1.9%
Net sales	221,755	219,140	- 1.2%
Operating income	13,103	13,696	+ 4.5%
Ordinary income	13,597	14,353	+ 5.6%
Profit attributable to owners of parent	8,841	9,951	+ 12.6%
EPS	278.57 yen	311.77 yen	+ 33.20 yen

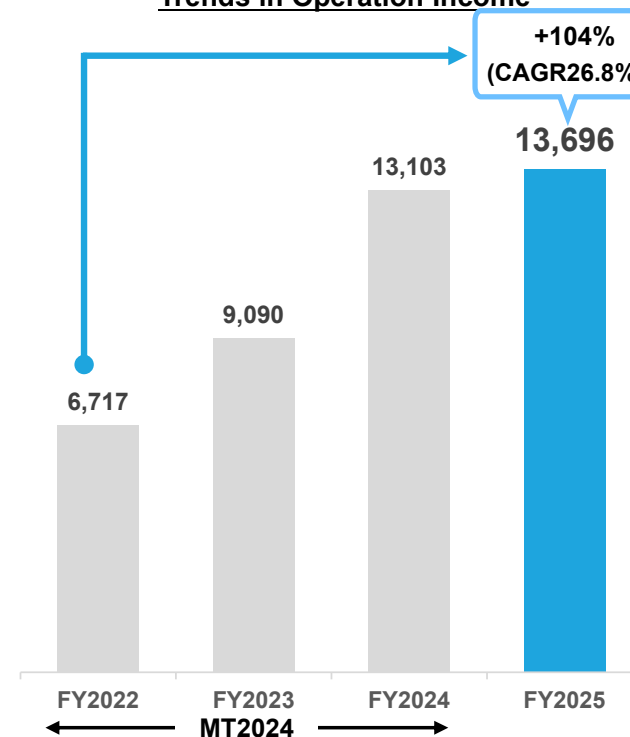
Record-high earnings at all stages despite flat net sales

-Achieved operating income rate of 6.3% through improved profitability

-Orders below target but recovered second half

Major contributions by Automotive, Healthcare and Aviation & Social Infrastructure Business
Significant growth in India area (Industrial Machinery and Automotive Business)

Trends in Operation Income



Financial Results by Segment (Net Sales/Operating Income)

Yen in millions

	Net Sales			Operating income			Summary of changes
	FY2024	FY2025	Change	FY2024	FY2025	Change	
Plant & Energy	23,856	22,415	-6.0%	1,843	1,625	-11.8%	Domestic plant equipment sales declined.
Energy Solutions	54,101	40,044	-26.0%	2,684	2,644	-1.5%	Strong sales in North America, weaker sales in Japan. Cost management drove margin improvement.
Industrial Machinery	29,505	27,210	-7.8%	890	740	-16.9%	Large project declines resulted in significant impact on sales and operating income.
Electronics	50,044	51,073	+2.1%	2,694	2,747	+2.0%	Sales growth in installation and semiconductor equipment for China and Asia
Automotive	40,742	42,508	+4.3%	2,186	2,581	+18.1%	Large projects in North America, India and Japan contributed to results.
Healthcare	15,742	23,826	+51.4%	1,656	2,400	+44.9%	Strong growth in sales and profit from increased engineering-related large projects globally.
Aviation & Social Infrastructure	7,639	11,990	+57.0%	511	1,049	+105.2%	Continued demand for labor-saving solutions at airports. Favorable sales of ground support equipment for aircraft. Operating income increased significantly with improved profit margin.
Total	221,755	219,140	-1.2%	13,103	13,696	+4.5%	



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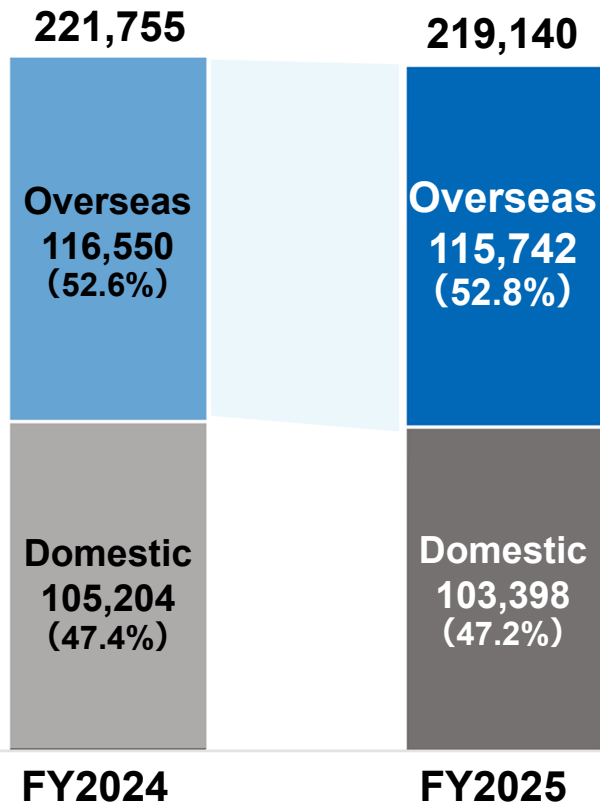
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Overseas Sales Ratio (Based on Delivery Destinations)

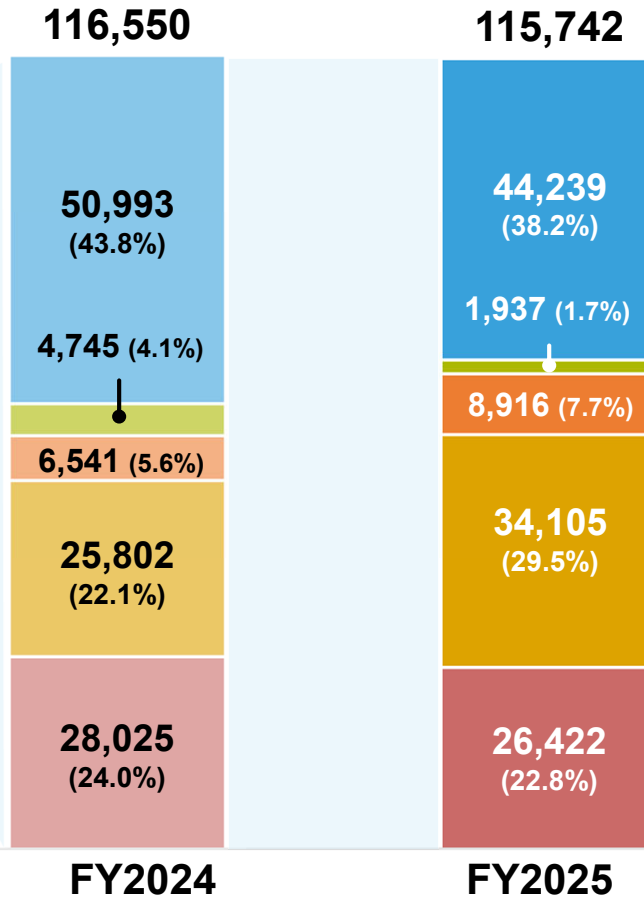
Yen in millions

Figures in brackets in domestic and overseas sectors indicate net sales as a percentage of consolidated net sales. Figures in brackets in each global area indicate net sales as a percentage of overseas sales.

Net sales in domestic/ overseas markets



Net sales by global area

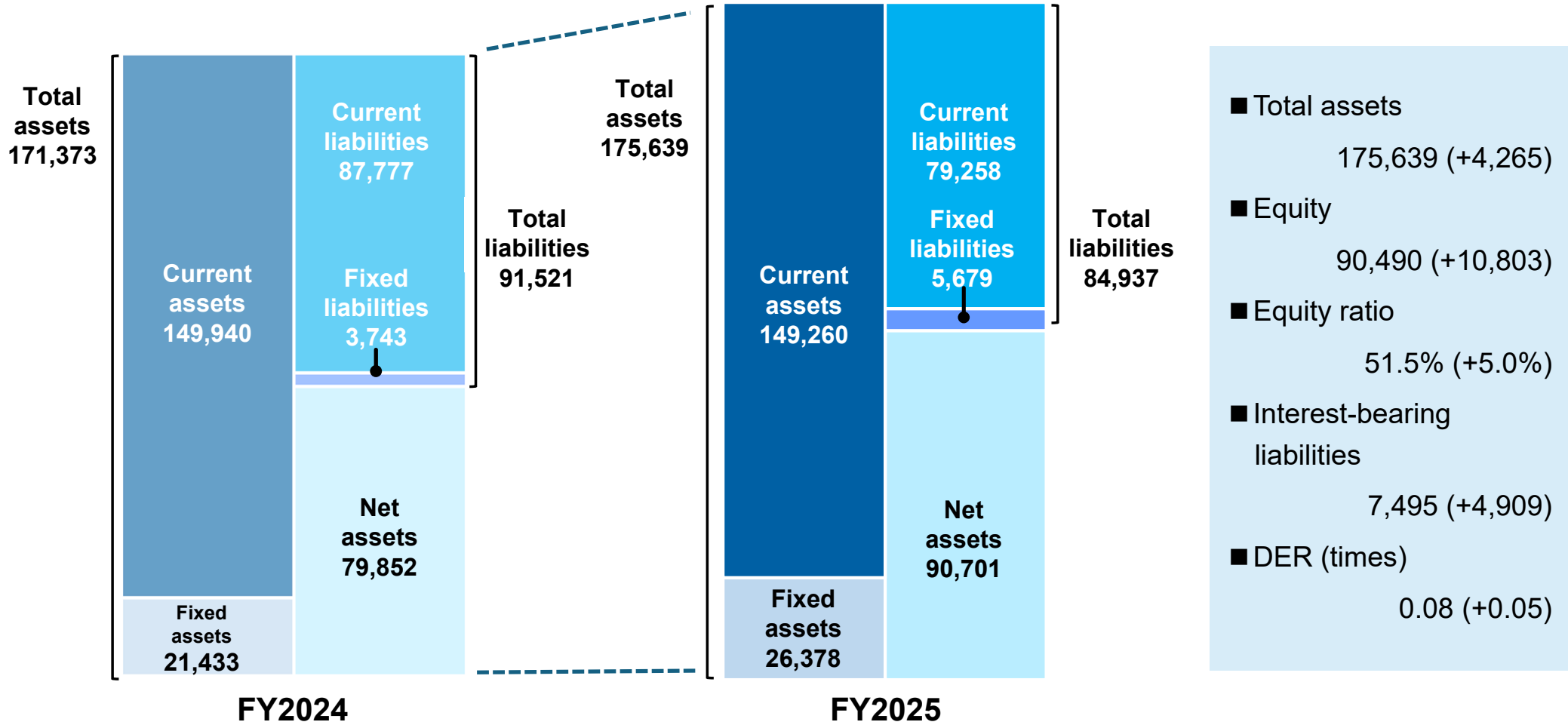


- Americas - 13.3%**
 - Sales increased in Automotive Business
 - Sales decreased in Energy Solutions Business
- Europe - 59.2%**
 - Large projects reaching completion
- India + 36.3%**
 - Major contributions by Industrial Machinery and Automotive Business
- Asia + 32.2%**
 - Major contributions by Healthcare and Electronics Business
- China - 5.7%**
 - Reduction in Industrial Machinery and Automotive Business

02. Consolidated Financial Position

Consolidated Financial Position

Yen in millions



Consolidated Cash Flow

■ Cash and cash equivalents for the year ended March 31, 2026: 51.829 billion yen (+17.946 billion yen)

■ Cash flows from operating activities

There was revenue of approximately **16.136 billion yen**. Despite a decrease in other payables, and notes and accounts payable, this was primarily due to recording of profit before income taxes and decreases in other receivables and inventories.

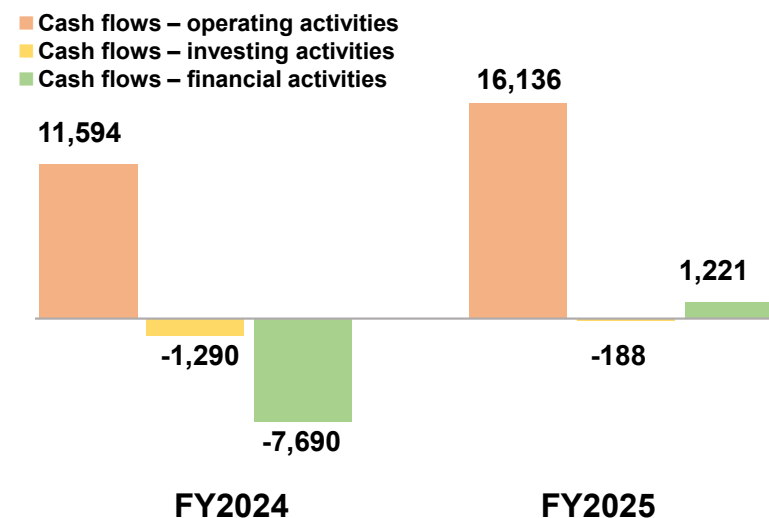
■ Cash flows from investing activities

There was expenditure of approximately **188 million yen**. Despite a decrease in time deposits, and revenue from the sale on investment securities, this was primarily due to expenditure on the acquisition of PP&E, intangible assets, and investment securities.

■ Cash flows from financial activities

There was revenue of approximately **1.221 billion yen**. Despite the payment of dividends, this was primarily due to an increase of bank loans.

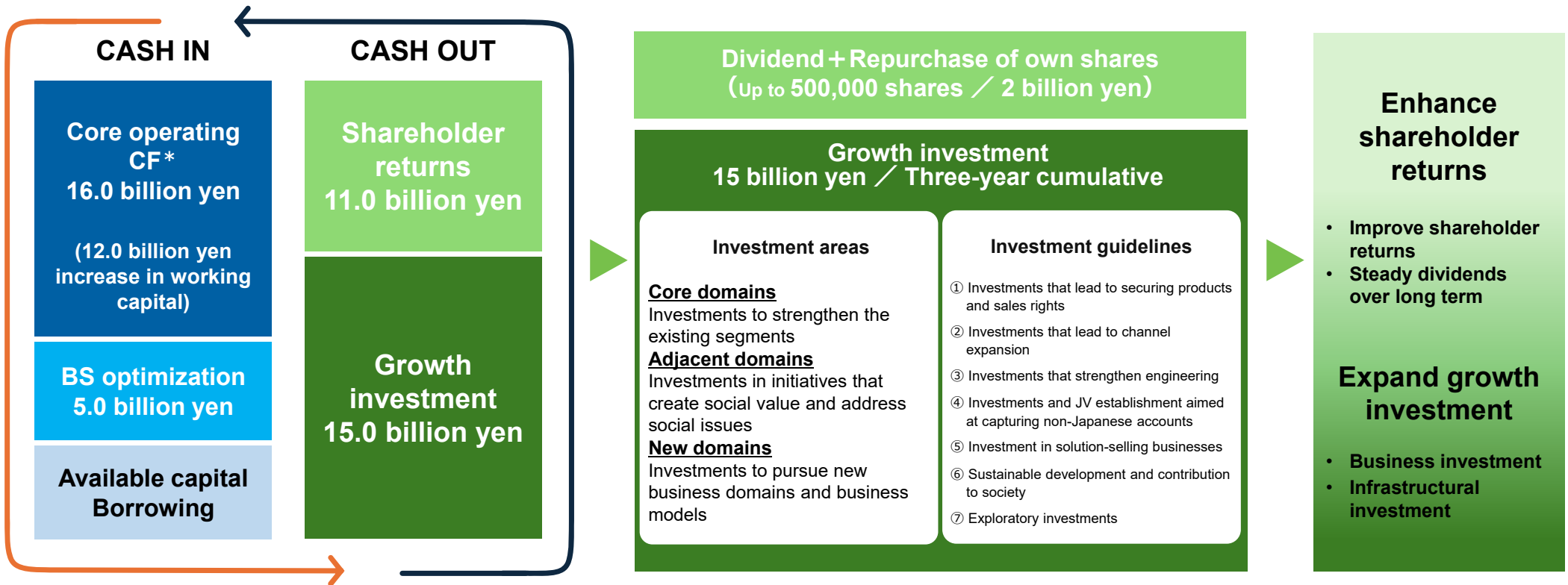
Yen in millions	FY2024	FY2025
Cash flows - operating activities	11,594	16,136
Cash flows - investing activities	-1,290	-188
Cash flows – financial activities	-7,690	1,221



Cash Allocation

- FY2025 boosted shareholder returns
- Investment plan unchanged

MT2027

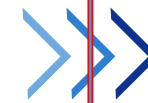


* Core operating CF = Net profit for period + depreciation – increase in working capital

Initiatives for Increased Corporate Value

(Announced at Financial Results for the Year Ended March 2024)

Increased corporate value Sustain P/B ratio above 1	Increased ROE 10% or higher ROE	<ol style="list-style-type: none"> Optimal allocation of management resources through visualization of our business portfolio Promoting investment in human capital Proactive business investment Strengthened IR activities
	Reduced shareholder capital costs Reliable implementation of all measures	

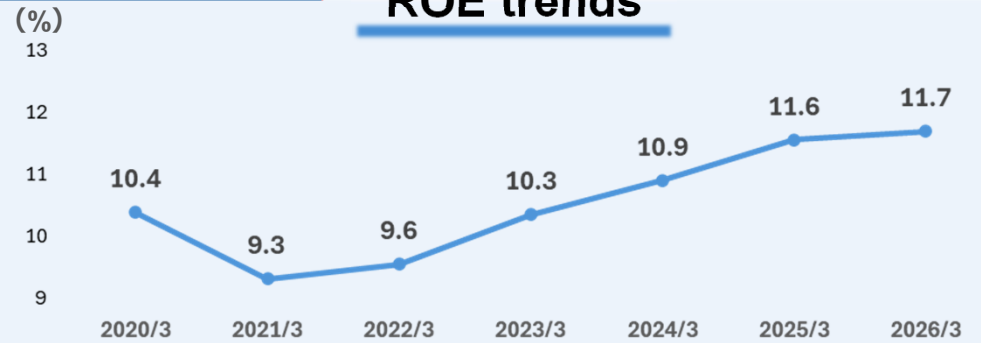


Progress detailed on following pages

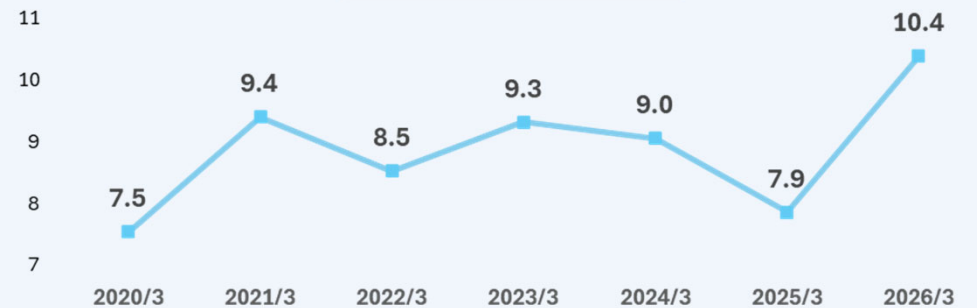
PBR trends



ROE trends



PER trends



Initiatives and Future Direction

Optimal allocation of business portfolio

Business structure optimization

Transfer of small binary generator manufacturing and sales rights

▼

Focus areas going forward

Medium and large binary power generation equipment

Integrated proposals combining generation and storage technologies

▼

Concentrate resources on high-value areas

Promoting investment in human capital

Monthly salary increase

- Ensure stable life for all employees
- Medium- and long-term career support
- Create an environment where all employees feel secure to take on challenges

Diversity initiative

Inclusive workplace enabling all employees to succeed, irrespective of gender or life stage

Proactive business investment

Establishment of the Business Steering Committee

- Business investment evaluation
- New business development
- Management succession planning, etc.

Held review sessions led by CSO

▼

FY2025 Results

Investment in India joint venture with NITTOKU

▼

“Foundation-strengthening investment”

Move to investment phase in core domains to strengthen existing segments

Boost IR activities

Institutional Investor Meetings Trend

Year	Meetings
2024/3	17
2025/3	29
2026/3	47

Shareholder Number Trend

Date	Shareholders
2024.3.31	4,211
2025.3.31	4,776
2026.3.31	5,454

Investor Relations Meeting

FY2025: 8 meetings

03. Shareholder Returns

Dividends and Dividend Rate

Dividend policy

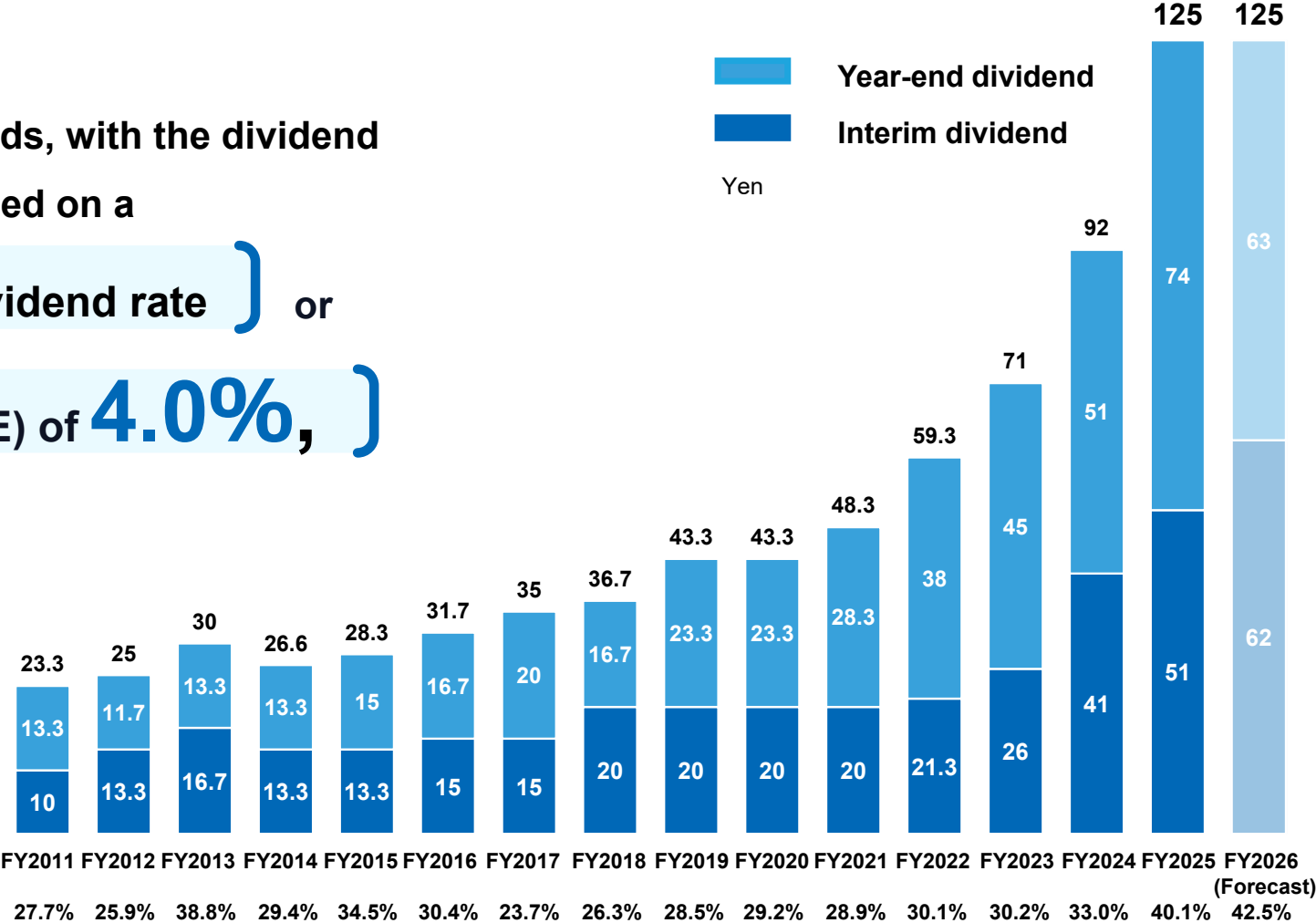
To pay steady ongoing dividends, with the dividend per share being calculated based on a

40% consolidated dividend rate) or

(a dividend on equity (DOE) of **4.0%**,)

whichever is higher.

Year-end dividend
Interim dividend
Yen



Note : Effective October 1, 2023, we have implemented a 3-for-1 stock split of common shares. Dividends shown above are calculated assuming the stock split was undertaken.

Shareholder Returns Repurchase of Own Shares

Repurchase method	Market purchase on the Tokyo Stock Exchange
Type of shares to be purchased	Common stock
Total number of shares to be repurchased	Up to 500,000 shares Equivalent to 1.6% of the total number of shares issued (excluding treasury Stock)
Total value of shares repurchased	Up to JPY2,000,000,000
Repurchase period	From May 13, 2026, to September 30, 2026
Treatment after repurchase	Plan to cancel

(Reference) Status of Treasury Shares as of March 31, 2026	
Total number of shares issued (excluding treasury stock)	31,928,893
Number of treasury stock	830,307

Reason for the repurchase

1. Optimization of the capital structure

2. Enhancement of shareholder returns

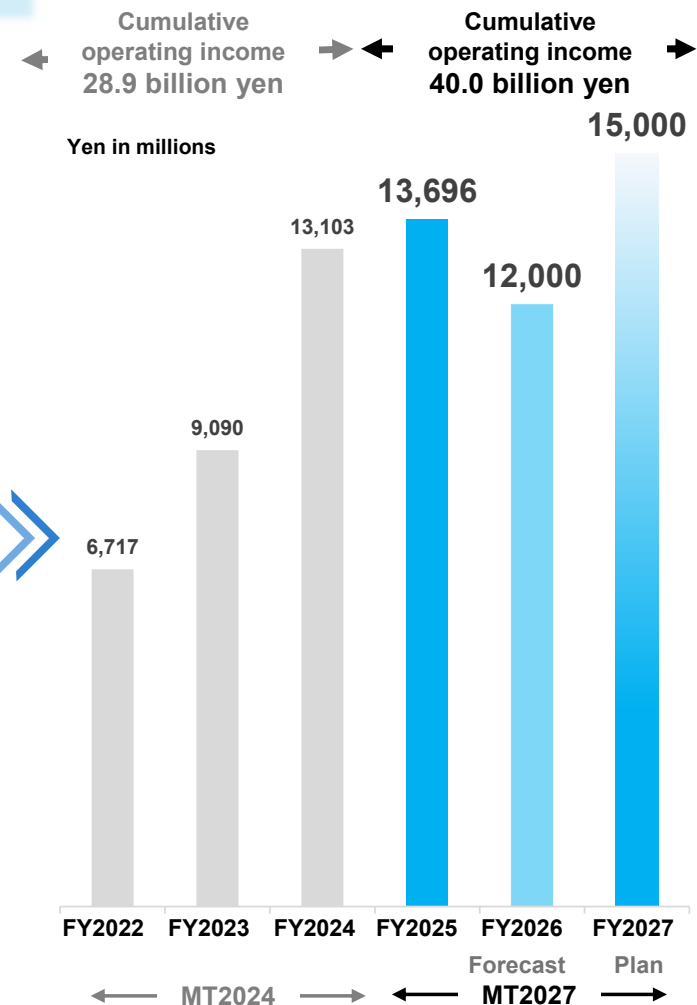


04. Financial Forecasts for FY2026

Financial Forecasts for FY2026

- MT2027 cumulative two-year operating income of JPY 23.7 billion (103% of plan)
- Aim to deliver cumulative operating income of 40.0 billion yen through MT2027

Operating income trends



	2026/3	2027/3	2028/3
	Results	Financial forecast	MT2027 (Plan)
Orders received	202,512	240,000	270,000
Net sales	219,140	210,000	250,000
Operating income	13,696	12,000	15,000
Ordinary income	14,353	12,400	14,750
Profit attributable to Owners of Parent	9,951	9,400	10,300
ROE	11.7%	10.2%	10% or higher

Financial Forecasts by Segment

Yen in millions

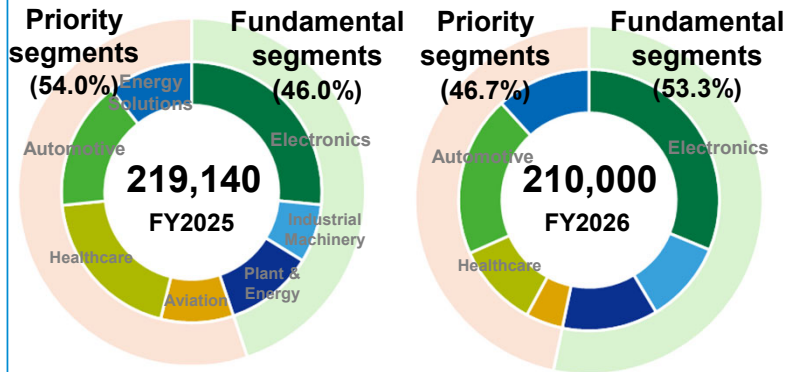
	Net sales			Operating income		
	FY2025 (Result)	FY2026 (Forecast)	Change	FY2025 (Result)	FY2026 (Forecast)	Change
Plant & Energy	22,415	25,000	+11.5%	1,625	1,320	-18.8%
Energy Solutions	40,044	24,500	-38.8%	2,644	1,270	-52.0%
Industrial Machinery	27,210	21,000	-22.8%	740	860	+16.2%
Electronics	51,073	65,500	+28.2%	2,747	3,200	+16.5%
Automotive	42,508	42,000	-1.2%	2,581	1,920	-25.6%
Healthcare	23,826	22,000	-7.7%	2,400	2,350	-2.1%
Aviation & Social Infrastructure	11,990	10,000	-16.6%	1,049	1,080	+2.9%
Total	219,140	210,000	-4.2%	13,696	12,000	-12.4%



Revenue Structure of Business Portfolio: Priority and Fundamental Segments

Net sales

(Yen in millions)



Priority segments

Energy Solutions

- Projects for North America continued to contribute
- LIB manufacturing facilities for domestic and China

Automotive

- Automatic assembly line for in-vehicle device (camera)
- Automotive semiconductors and ADAS-related equipment

Healthcare

- Engineering projects for pharmaceutical and cosmetics companies
- New manufacturing plant project for an OTC pharmaceutical company

Aviation & Social Infrastructure

- Continued deliveries of ground support equipment for aircraft continued
- Defense-related specialized vehicles (firefighting trucks, standby vehicles, etc.)

Fundamental segments

Electronics

- Strong sales for China (car-mounted, industrial machine, energy)
- Recognized semiconductor-related sales to overseas customers

Industrial Machinery

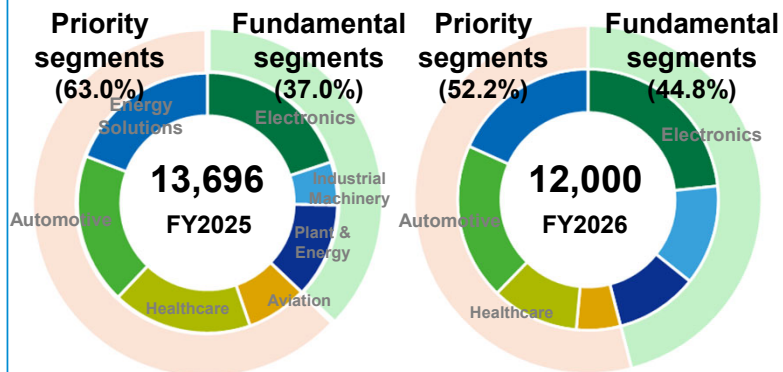
- Recognized sales of various molding machines in Japan
- Paint-related and automated equipment

Plant & Energy

- Recorded sales of ammonia-related plant
- Biorefinery-related plant

Operating income

(Yen in millions)

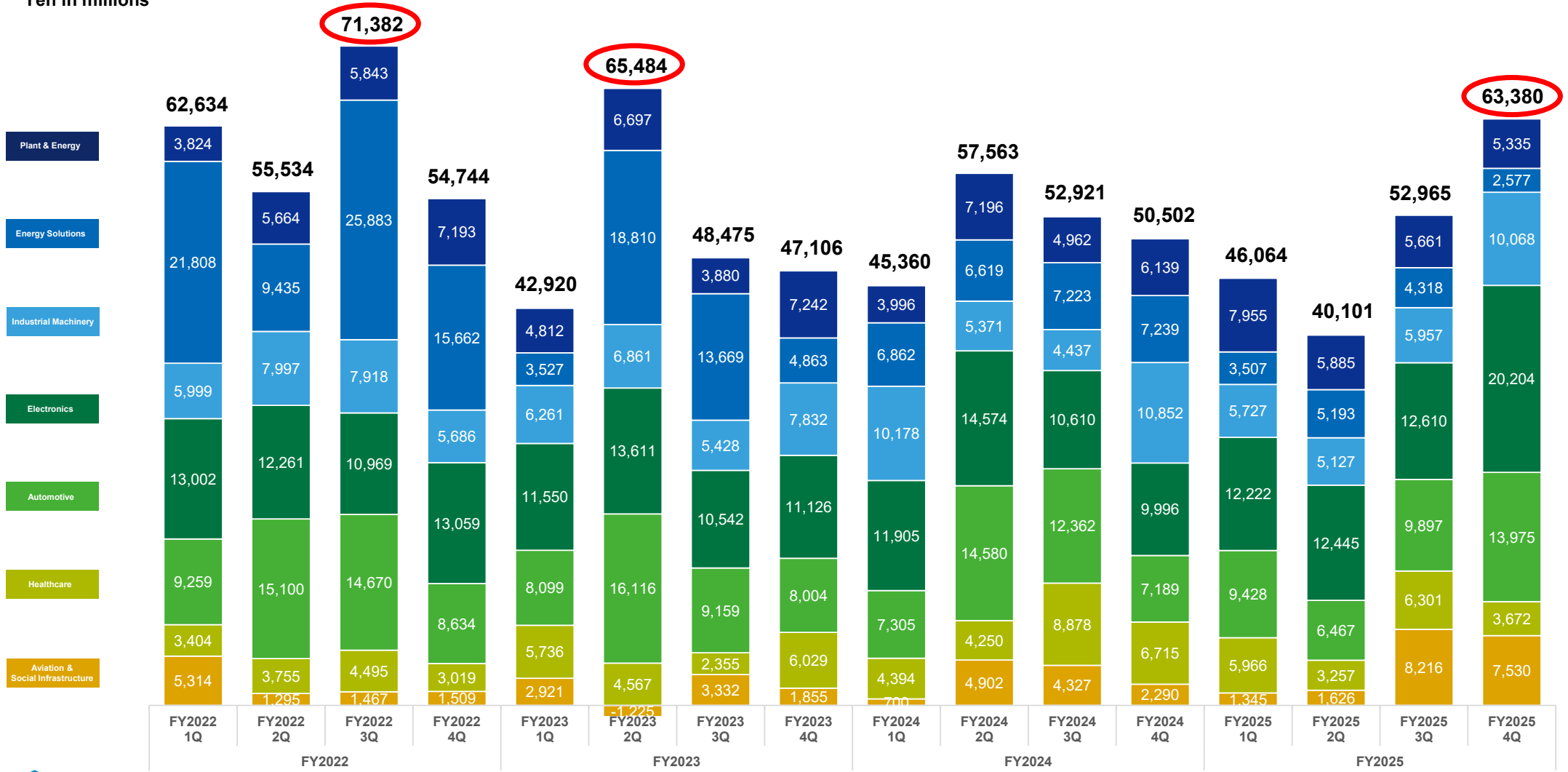


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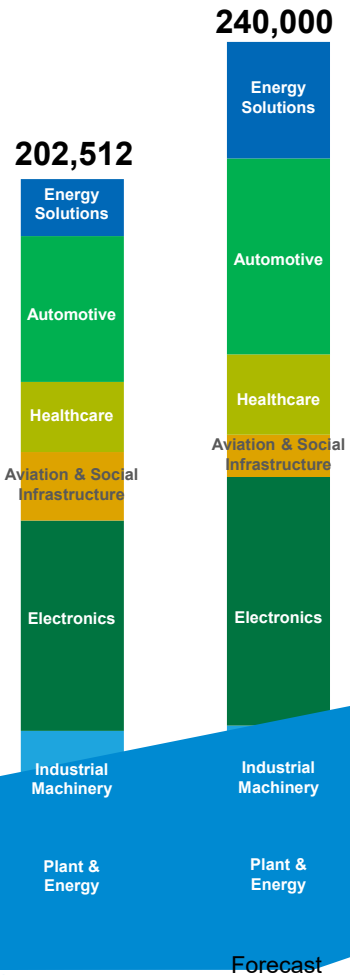
Trends in Orders Received (Quarterly)

Yen in millions



Medium- to Long-Term Initiatives to Achieve MT2027 and V2030

Orders received



Key topics in orders

Energy Solutions

- EV battery manufacturing line
- Stationary energy storage battery for data centers
- Turnkey line for battery manufacturing

Automotive

- ABS equipment for India two-wheeler safety regulations
- Automated assembly line for autonomous driving and ADAS
- Global sales of automated assembly equipment and visual inspection systems

Electronics

- Mounting machines for AI servers
- AI chip packaging and backend semiconductor equipment
- Capture demand from China and Asia markets

Net Sales
250,000 million yen

Operating income
15,000 million yen

* FY2027 3rd year plan

Net Sales
300,000 million yen

Operating income
18,000 million yen

* FY2030 plan

MT2027

V2030

Key Investment Priorities

Healthcare

- Strengthen supply chain for pharmaceutical manufacturing
- Strengthened engineering projects for cosmetics, health supplements, and biotech

Aviation & Social Infrastructure

- Investment in anticipated-growth infrastructure sectors

Forecast

Philosophy



Inspiring Creative Breakthroughs In Global Manufacturing.



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Thank you for your attention.

Contact for inquiries relating to this documentation

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Data, strategies, and projections contained in this documentation are based on the information available at the time of publication, and various factors could cause actual results to differ significantly from those presented. The statements herein do not guarantee the accomplishment of these targets and forecasts or future financial results.

Questions and Answers

Question 1

Could you please provide the sales performance for battery equipment in North America under the Energy Solutions business in the previous fiscal year, the sales outlook for the current fiscal year, and the current order backlog, including the proportion attributable to North America?

Questions and Answers

Question 2

Both the Healthcare business and the Aviation & Social Infrastructure business have achieved significant growth in both net sales and operating profit to date. However, the outlook for this fiscal year suggests that both businesses will level off.

How should we understand the changes in the business environment behind this?

Questions and Answers

Question 3

It appears that cash and deposits have increased significantly.
How do you view the appropriate level of cash holdings?

Questions and Answers

Question 4

Orders for the fiscal year ended March 2026 appear to have fallen short of the targets set in MT2027, your medium-term business plan.

Could you explain the key factors behind this and your outlook going forward?

Questions and Answers

Question 5

We understand that the Energy Solutions business is in a temporary lull this fiscal year, but even taking that into account, the more-than-50% decline in operating profit appears quite significant.

Could you explain the factors behind the decrease this fiscal year, and the basis for your expectation of a recovery from the next fiscal year onward?

Questions and Answers

Question 6

At this point, how confident are you about achieving the operating profit target for the final year of your medium-term business plan?

Although you were forecasting a decrease in profit this fiscal year, I had expected to hear about the possibility of achieving the final-year target ahead of schedule. However, looking at the current results, it appears that the previous fiscal year may have been particularly strong.

While I understand that uncertainties have increased, could you share your current level of confidence, including your preparations for the final year?

Questions and Answers

Question 7

As AI continues to advance rapidly, how do you think the way machinery trading companies operate will change? Could you share your personal perspective on this?

Also, what do you see as key differentiators between companies who survive amid the advancement of AI and those that fall behind?

While this may be uncertain for anyone, we would appreciate your thoughts at this stage.

Questions and Answers

Question 8

In the previous fiscal year, your operating margin was a high 6.3%, while the current forecast indicates a decline in profit with an operating margin of 5.7%.

Based on these figures, should we understand that the higher level of profitability was temporary?

Our Strengths

Independent General Machinery Trading Firm not affiliated with any capital group

Domain expertise

Sales staff draw on industry know-how to offer best choice of equipment



Engineering

Comprehensive engineering capabilities powered by diverse knowledge and experience



Logistics

More efficient international logistics and advanced risk management from our dedicated logistics division



Global network

Customer support through international network of 36 sites across 18 countries



Next-Generation Engineering Trading Firm

References

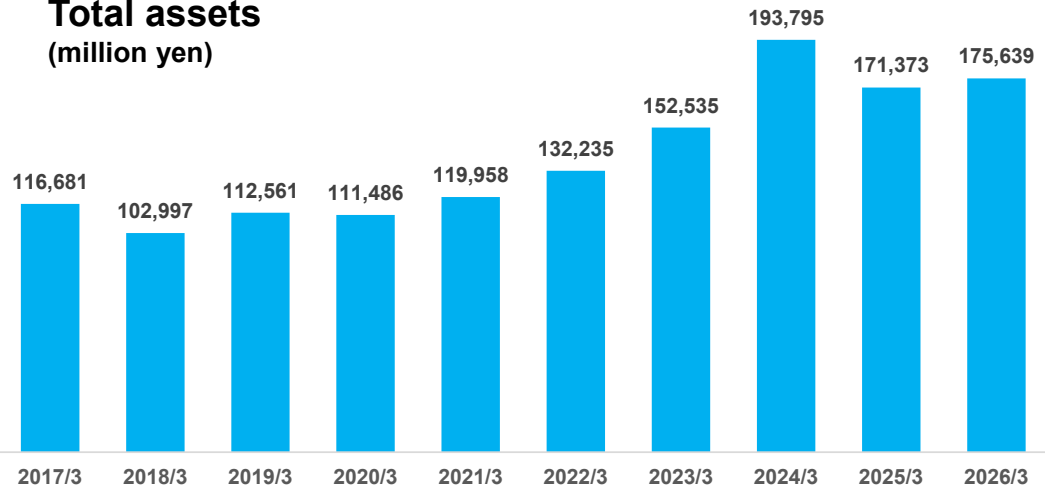
- Trends in Consolidated Financial Position
- Trends in Consolidated Financial Performance
- Progress of Medium-term Business Plan MT2027

Qualitative Targets

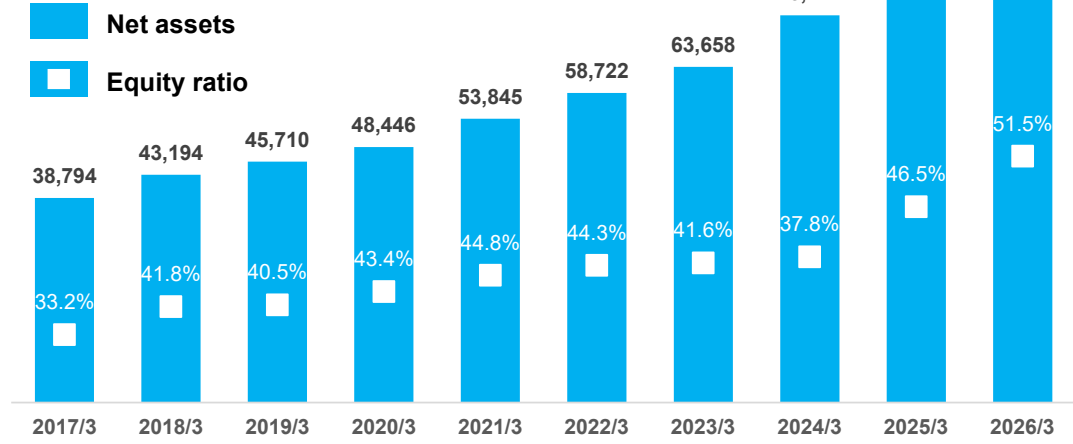
- Financial Results by Segment
- Initiatives in Priority Areas

Trends in Consolidated Financial Position

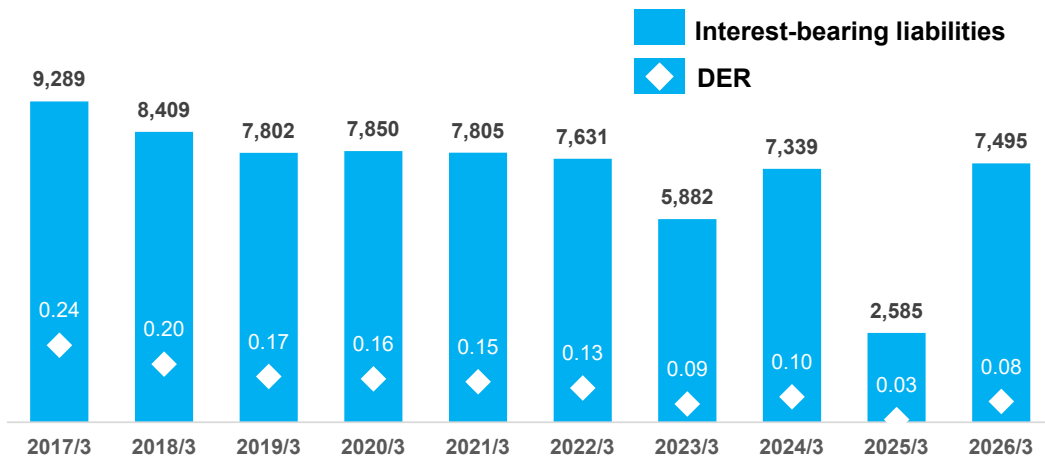
Total assets
(million yen)



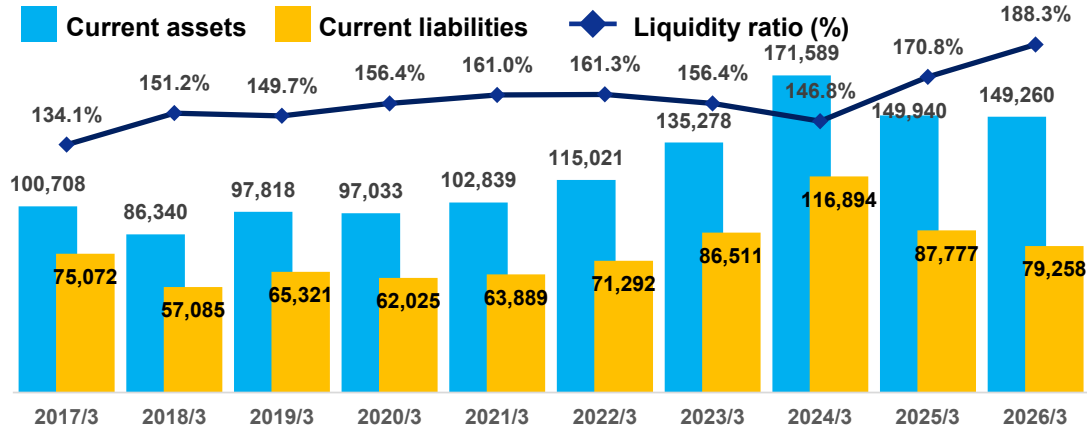
Net assets (million yen) and Equity ratio (%)



Interest-bearing liabilities (million yen) and DER (times)

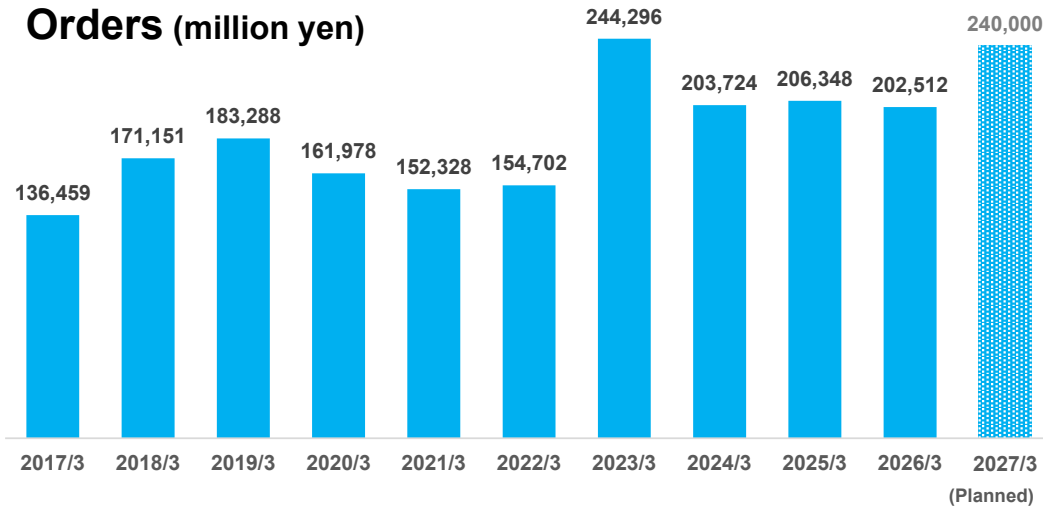


Current assets and liabilities (million yen) and Liquidity ratio (%)

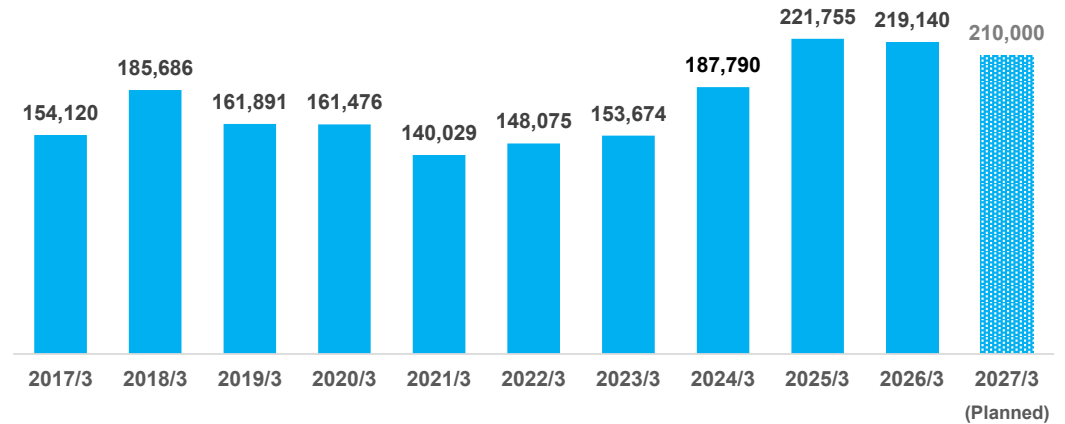


Trends in Consolidated Financial Performance

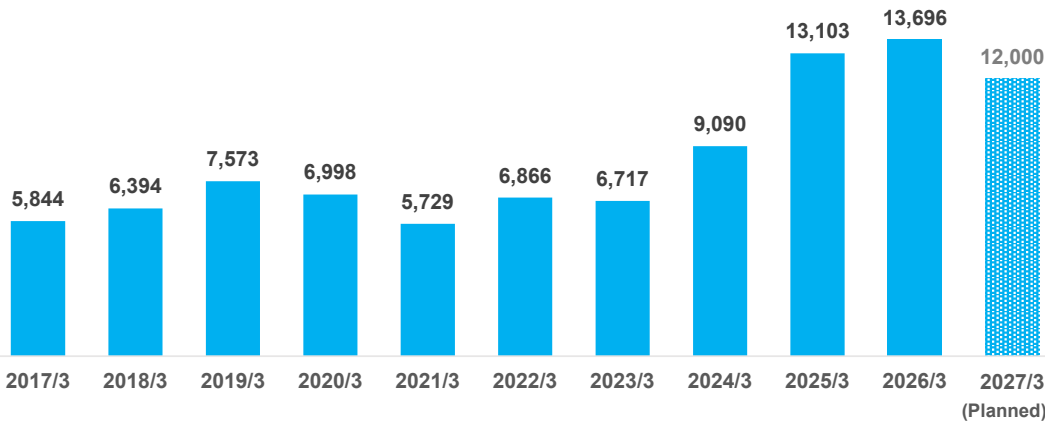
Orders (million yen)



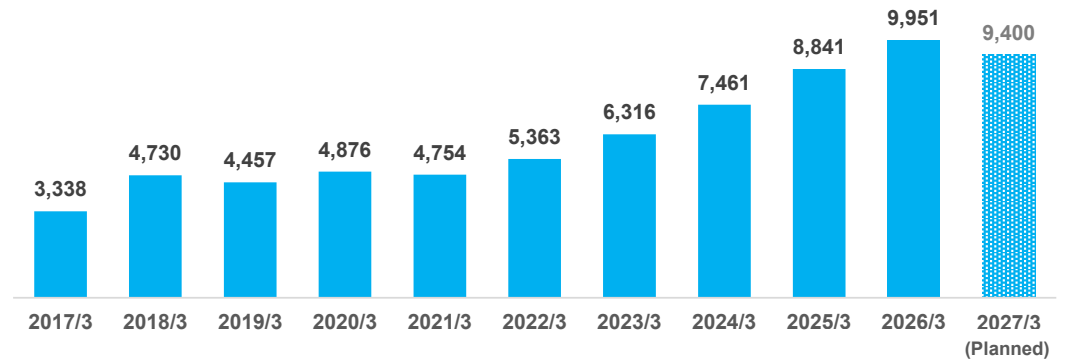
Net sales (million yen)



Operating income (million yen)



Profit attributable to owners of parent (million yen)



Progress of Medium-term Business Plan MT2027 Qualitative Targets

Transformation of the earnings structure has borne fruit, resulting in record-high profits. Achieving both shareholder returns and investment through a strengthened financial foundation.

Strategic framework	Progress	Key achievements in Year One and future initiatives	
Business strategies to accelerate growth	◎	<ul style="list-style-type: none"> - Optimizing the business portfolio: Transfer of the manufacturing and sales rights for small-scale binary power generation systems - Enhancing engineering capabilities: Broader adoption of solution-based offerings, contributing to an operating profit margin of 6.3% - Global: In India, one of the Company's priority regions, sales in the Industrial Machinery and Automotive businesses increased 	Improved operating profit margin Higher added value
	△	<ul style="list-style-type: none"> - Business investments: Investment in NITTOKU FA INDIA Beginning this fiscal year, business investments will be accelerated in earnest, with rigorous selection focused on strengthening business foundations and generating synergies 	Creation of growth drivers
Resilient management foundation built for change	◎	<ul style="list-style-type: none"> - Strengthening governance and risk management: Significant improvements in risk literacy and governance frameworks through measures such as stricter procurement rules - DX/human capital: Improving the efficiency of back-office operations 	Enhancement of corporate value
	○	<ul style="list-style-type: none"> - Maximizing capital efficiency: Decision made to acquire treasury shares and maintain dividend payments Pursuing management that is consistently mindful of capital costs through the dual drivers of financial strategy and business growth * Mar 2025 PBR: 0.87% ROE: 11.6% ⇒ Mar 2026 PBR: 1.14% ROE: 11.7% 	

Operating income ratio

6.3%

Improved profitability

Operating income

13.7 billion yen

Record-high profit

Annual dividend

125 yen

Dividend payout ratio: 40.1%

Repurchase of own shares

Up to 500,000 shares

Optimization of capital structures



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Financial Results by Segment

Business Portfolio

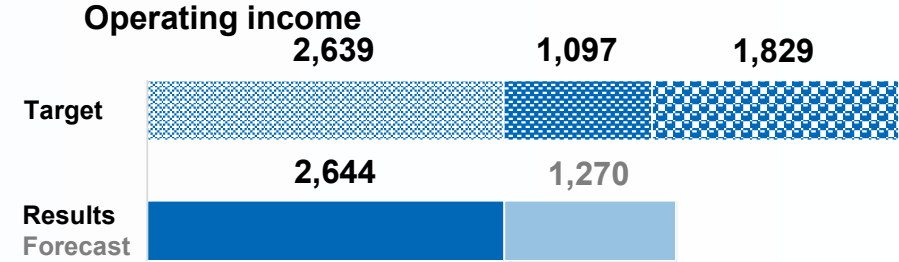
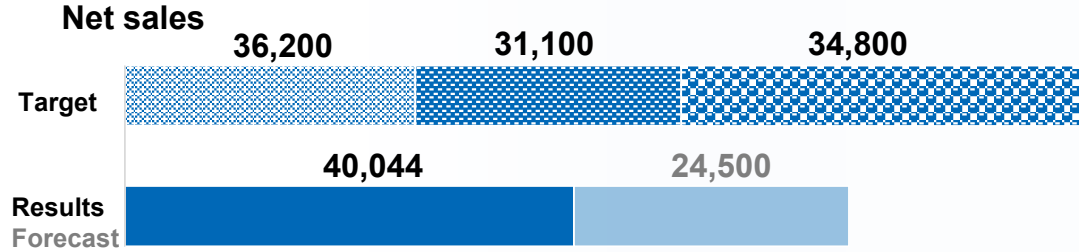


We have categorized our seven business segments by net sales growth rate and by our own “business evaluation average value” index that considers profitability, stability, and growth potential.

Energy Solutions Business

MT2027 targets, results and forecasts

Yen in millions



1st year 2nd year 3rd year
 MT2027 Target
 FY2025 Result, FY2026 Forecast
 Results Forecast



Forecast for FY2026

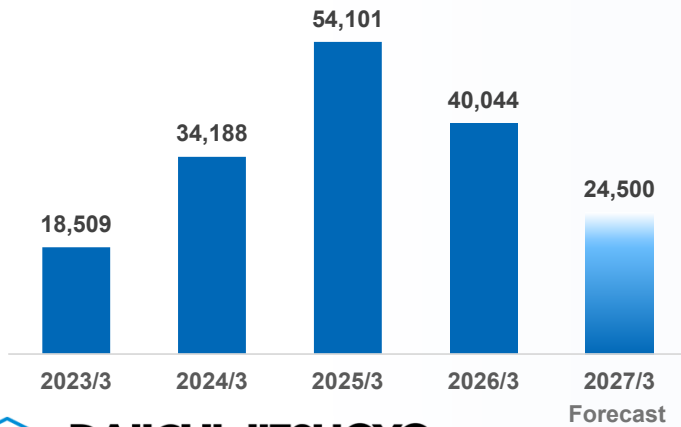
- Projects for North America continued to contribute
- LIB manufacturing facilities for domestic and China

Trends in orders received

- EV battery manufacturing line
- Stationary energy storage battery for data centers
- Turnkey line for battery manufacturing

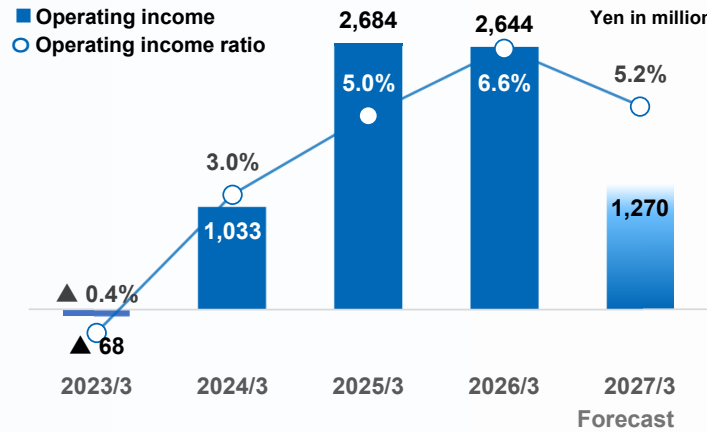
Net sales trends

Yen in millions



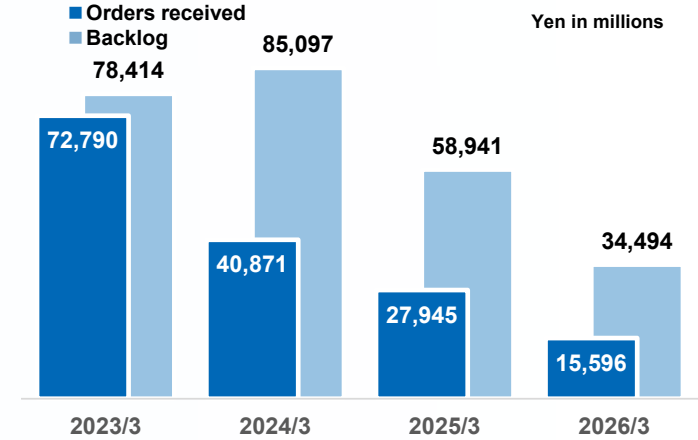
Trends in operating income, operating income ratio

Yen in millions



Trends in orders received/backlog

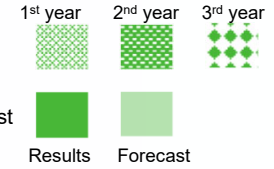
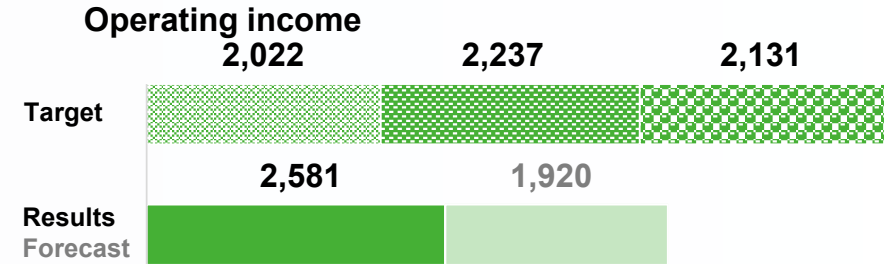
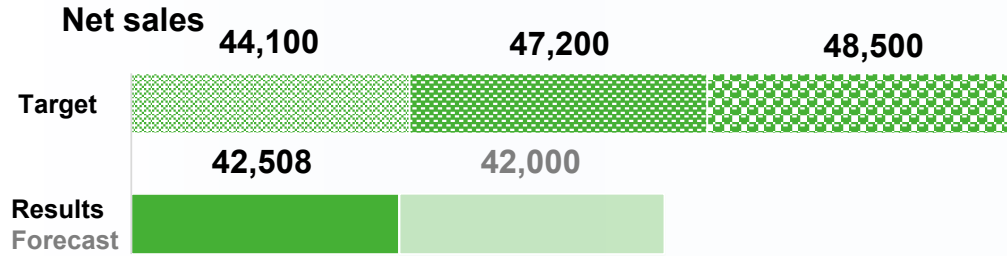
Yen in millions



Automotive Business

MT2027 targets, results and forecasts

Yen in millions



Forecast for FY2026

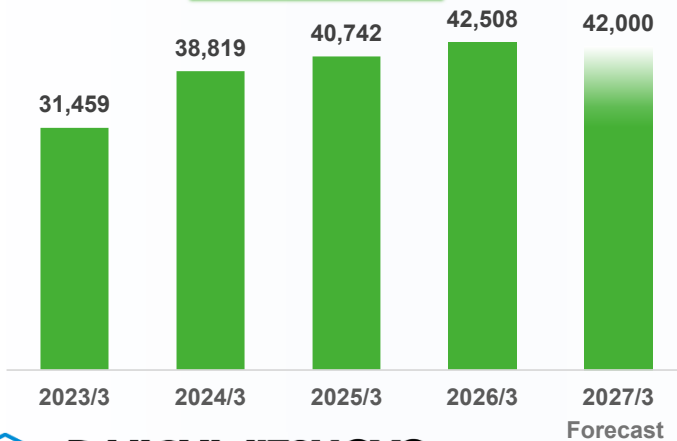
- Automatic assembly line for in-vehicle device (camera)
- Automotive semiconductors and ADAS-related equipment

Trends in orders received

- ABS equipment for India two-wheeler safety regulations
- Automated assembly line for autonomous driving and ADAS
- Global sales of automated assembly equipment and visual inspection systems

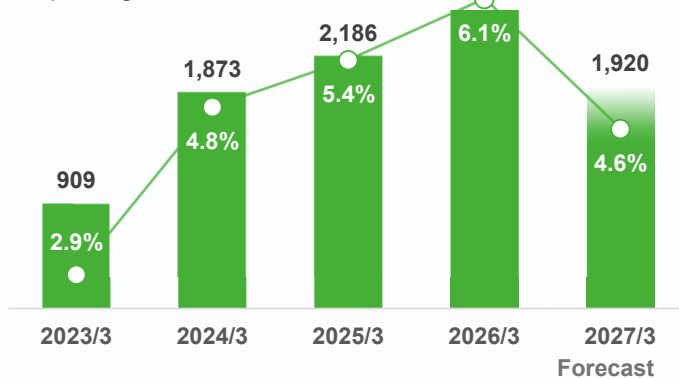
Net sales trends

Yen in millions



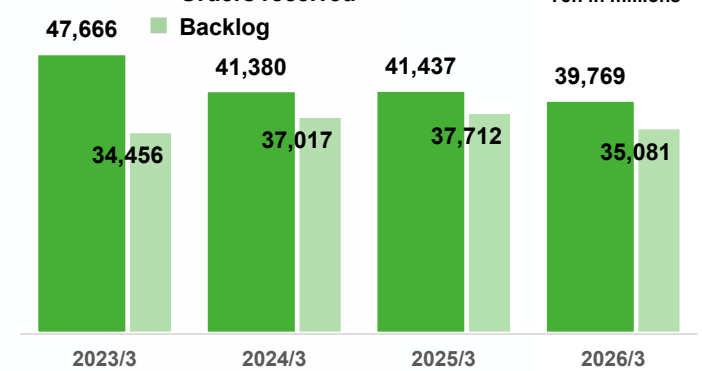
Trends in operating income, operating income ratio

Yen in millions



Trends in orders received/backlog

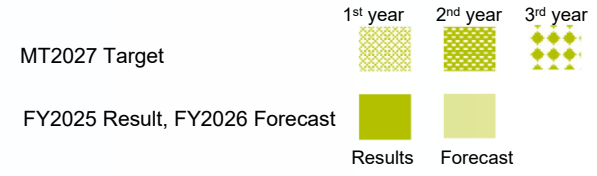
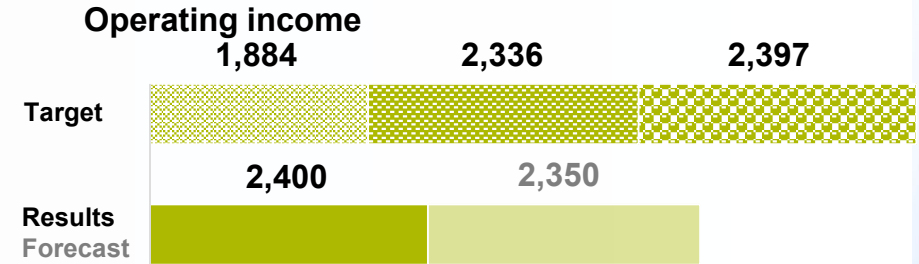
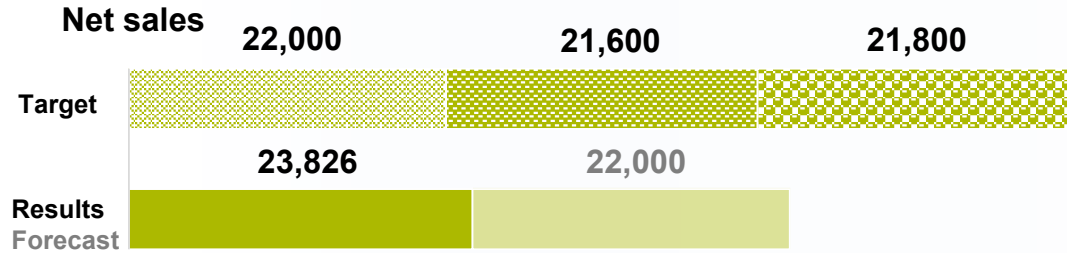
Yen in millions



Healthcare Business

MT2027 targets, results and forecasts

Yen in millions



Forecast for FY2026

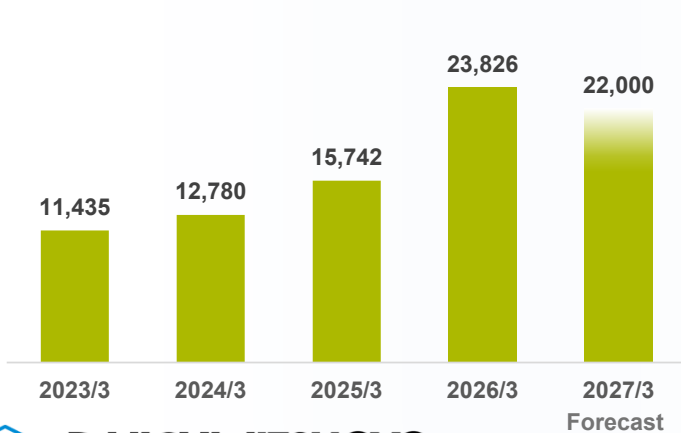
- Engineering projects for pharmaceutical and cosmetics companies
- New manufacturing plant project for an OTC pharmaceutical company
- Manufacturing equipment for advanced medical devices in global markets

Trends in orders received

- Continued expansion of customers' production capacity and opportunities arising from industry consolidation
- Replacement opportunities driven by the aging of existing production lines
- Initiatives involving integrated liquid pharmaceutical manufacturing lines

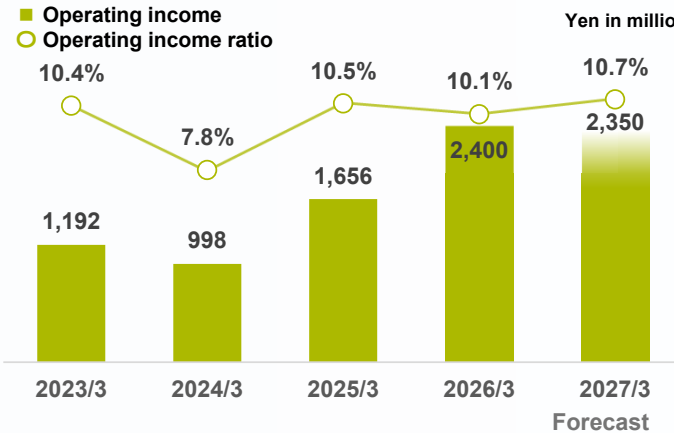
Net sales trends

Yen in millions



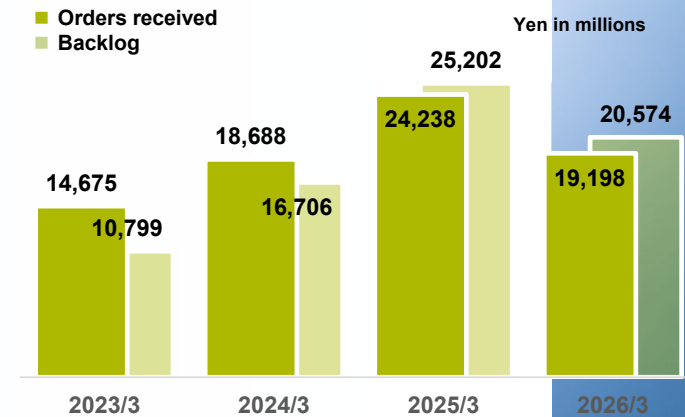
Trends in operating income, operating income ratio

Yen in millions



Trends in orders received/backlog

Yen in millions

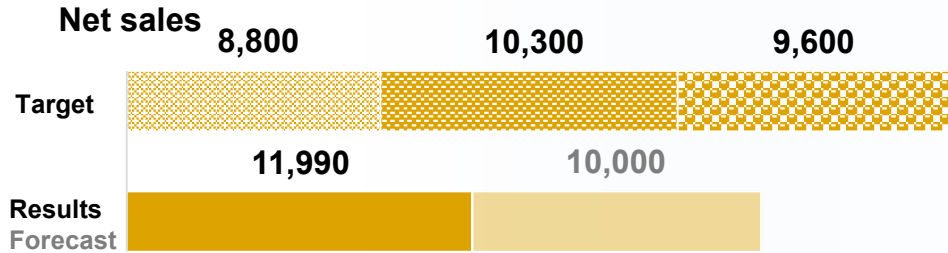


Aviation & Social Infrastructure Business

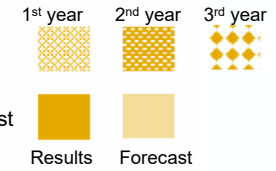
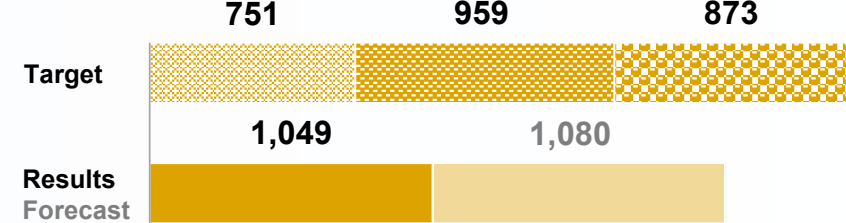


MT2027 targets, results and forecasts

Yen in millions



Operating income



Forecast for FY2026

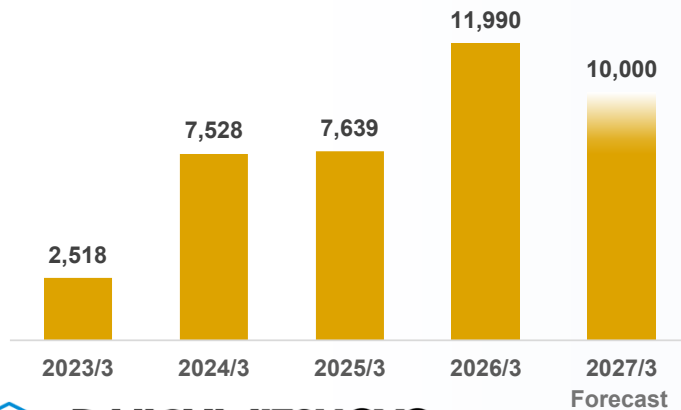
- Continued deliveries of ground support equipment for aircraft continued
- Defense-related specialized vehicles (firefighting trucks, standby vehicles etc.)

Trends in orders received

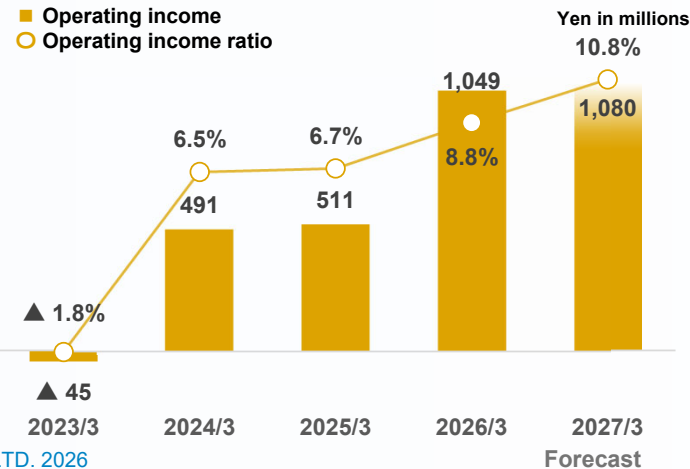
- Continued investment in single-year projects
- New business initiatives (maintenance-inclusive leasing)
- Joint development of specialized vehicles for social infrastructure applications

Net sales trends

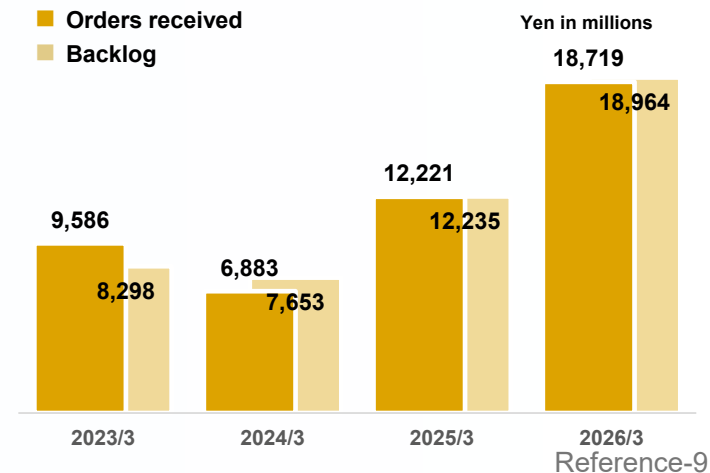
Yen in millions



Trends in operating income, operating income ratio



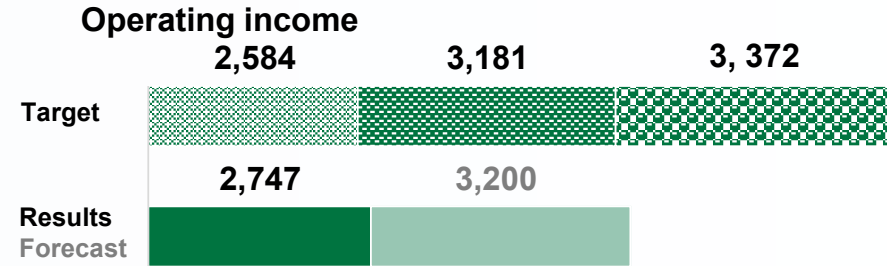
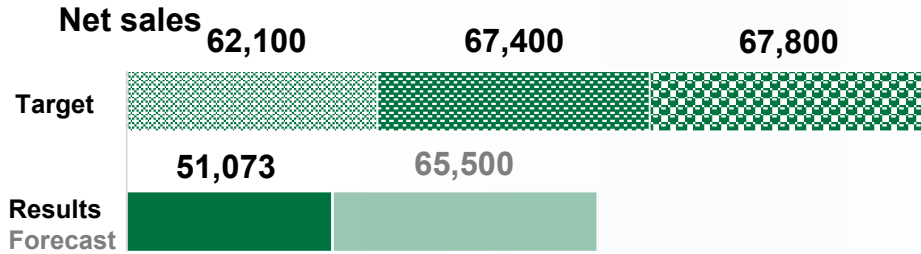
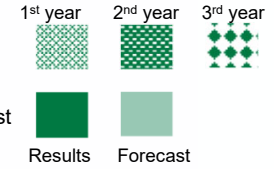
Trends in orders received/backlog



Electronics Business

MT2027 targets, results and forecasts

Yen in millions



Forecast for FY2026

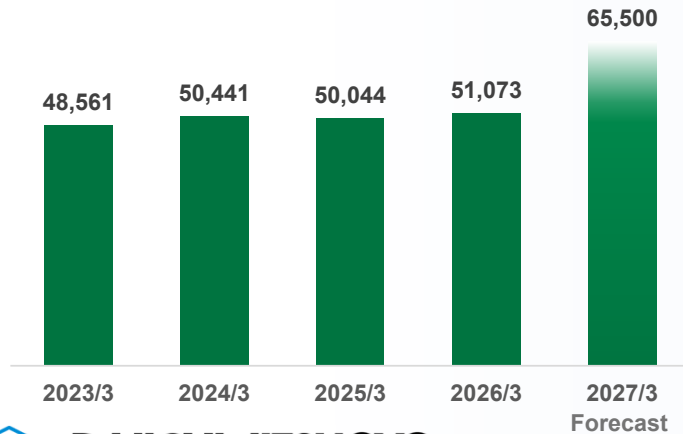
- Strong sales for China (car-mounted, industrial machine, energy)
- Recognized semiconductor-related sales to overseas customers

Trends in orders received

- Mounting machines for AI servers
- AI chip packaging and backend semiconductor equipment
- Capture demand from China and Asia markets

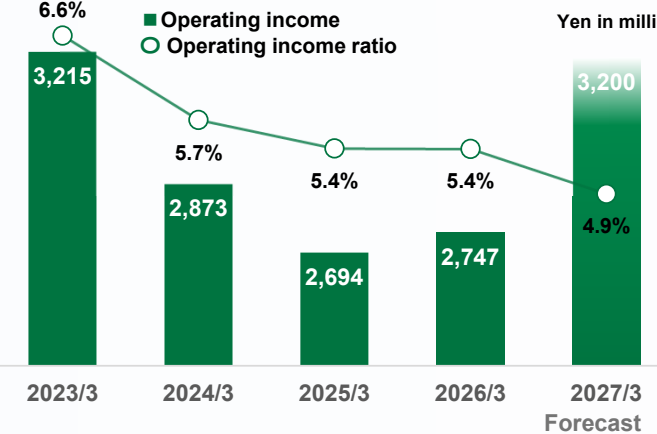
Net sales trends

Yen in millions



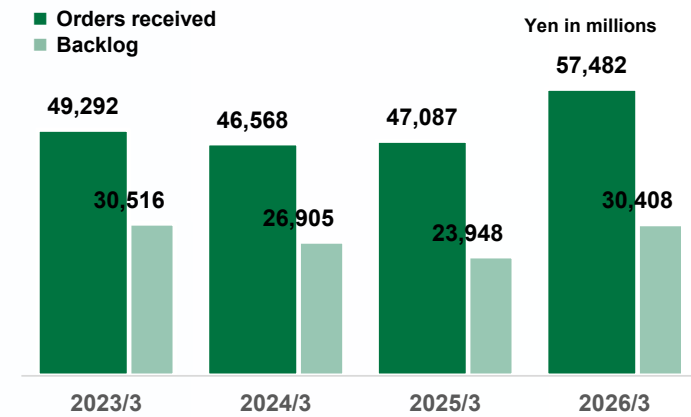
Trends in operating income, operating income ratio

Yen in millions



Trends in orders received/backlog

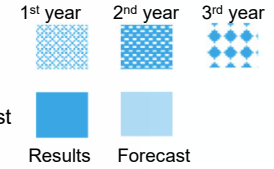
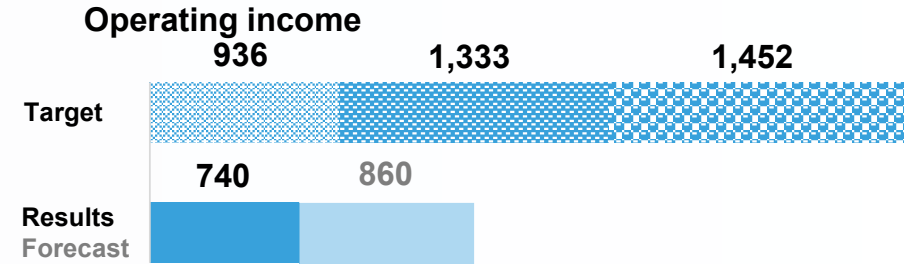
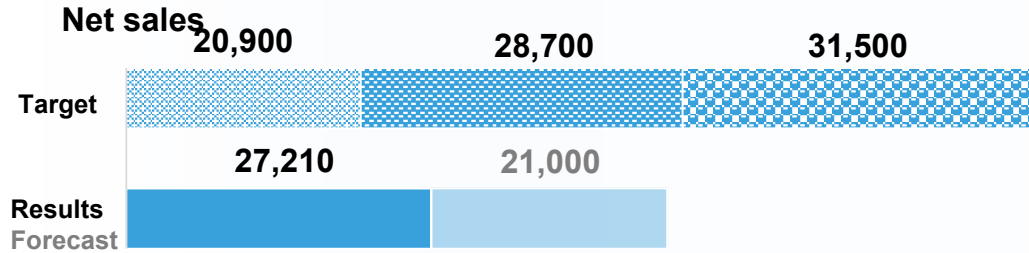
Yen in millions



Industrial Machinery Business

MT2027 targets, results and forecasts

Yen in millions



Forecast for FY2026

- Recognized sales of various molding machines in Japan
- Paint-related and automated equipment

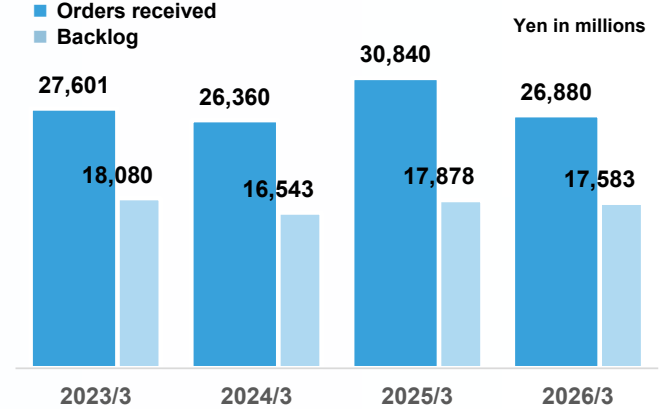
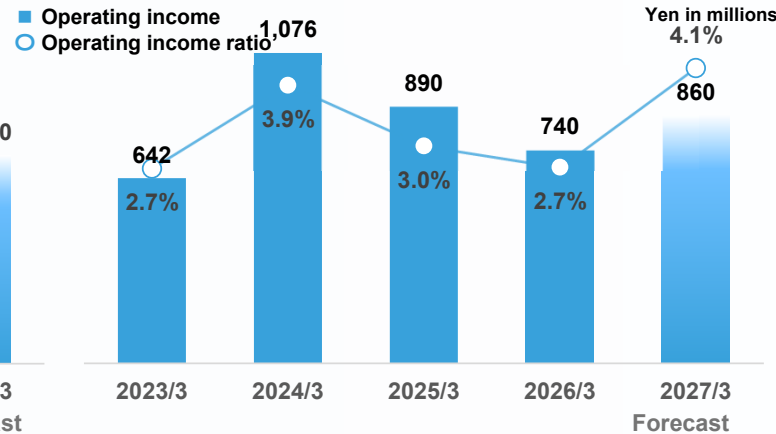
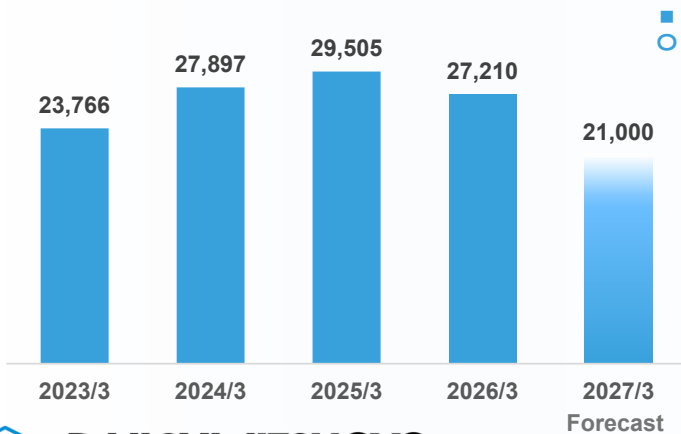
Trends in orders received

- Acquisition of production line projects related to coating and painting systems
- Proactive proposals of assembly equipment for medical device applications

Net sales trends Yen in millions

Trends in operating income, operating income ratio Yen in millions

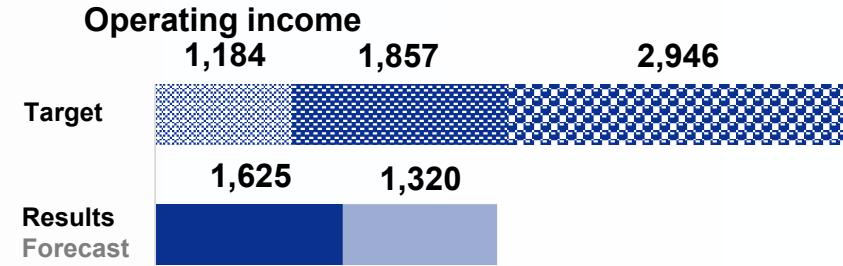
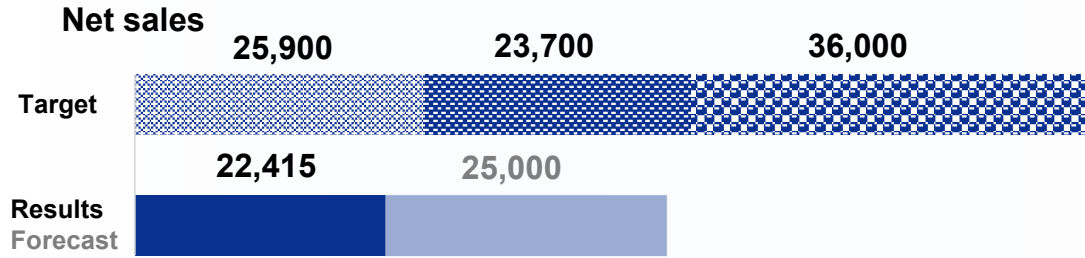
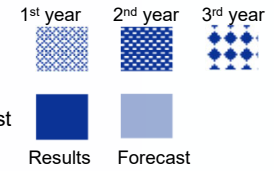
Trends in orders received/backlog Yen in millions



Plant & Energy Business

MT2027 targets, results and forecasts

Yen in millions



Forecast for FY2026

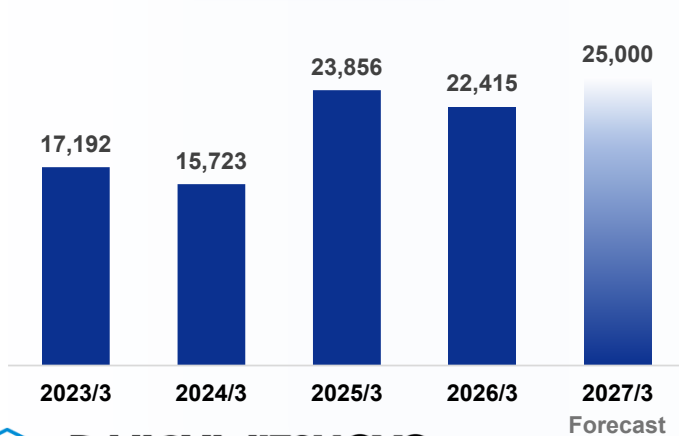
- Recognized sales of ammonia-related plant
- Biorefinery-related plant

Trends in orders received

- Capturing demand associated with fuel switching and related changes
- Semiconductor materials plant projects driven by anticipated demand from AI and related technologies

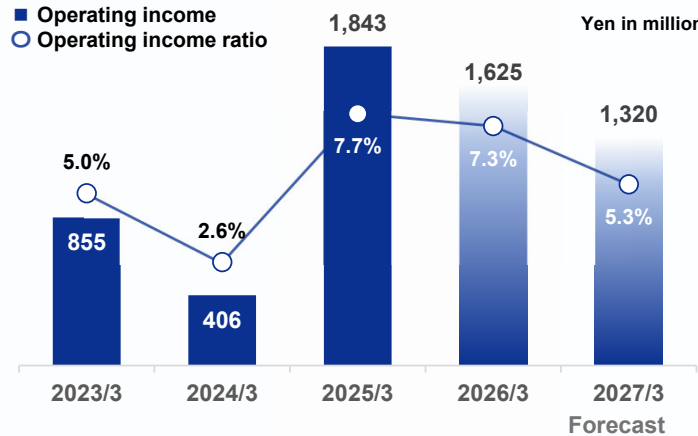
Net sales trends

Yen in millions



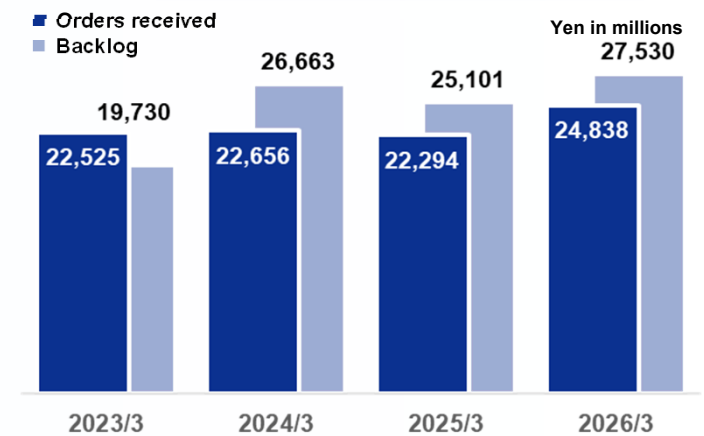
Trends in operating income, operating income ratio

Yen in millions



Trends in orders received/backlog

Yen in millions



Medium-term Business Plan MT2027 Financial Targets by Segment

*As of May 2025

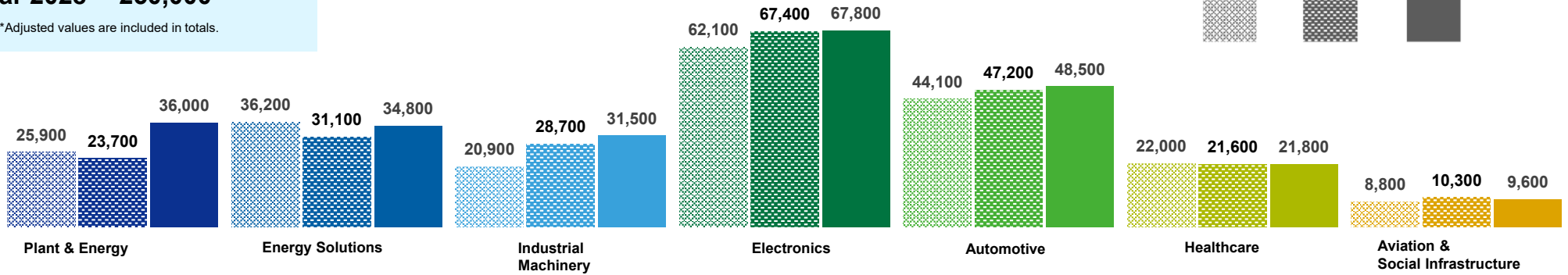
Total consolidated net sales (Yen in millions)

Mar 2026	220,000
Mar 2027	230,000
Mar 2028	250,000

*Adjusted values are included in totals.

Net sales

Yen in millions



Total consolidated operating income

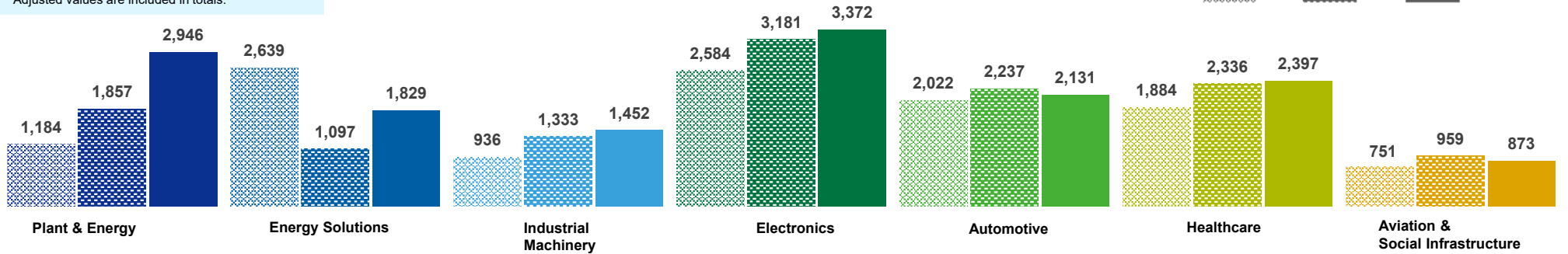
(Yen in millions)

Mar 2026	12,000
Mar 2027	13,000
Mar 2028	15,000

*Adjusted values are included in totals.

Operating income

Yen in millions



DAIICHI JITSUGYO

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Initiatives in Priority Areas

Covering 12 of the Japanese Government's 17 Priority Sectors



Energy Solutions



Automotive



Healthcare



Aviation & Social Infrastructure



Plant & Energy



Industrial Machinery



Electronics

AI & Semiconductors

Accelerating generative AI and robotics development; strengthening the domestic semiconductor supply chain



Shipbuilding

Expanding production capacity under the Shipbuilding Revitalization Roadmap; designating ship components as critical materials



Daiichi Mecha-Tech Corp.

Synthetic Biology & Biotechnology

Investment in biomaterials and regenerative medicine facilities; support for human resource development



Aerospace

Development of next-generation aircraft and satellite constellations; strengthening supply chain resilience



Food Tech

Investment in smart agriculture and plant factories; development of alternative proteins



Resources & Green Transformation (GX) Energy Security

Demonstration projects for next-generation reactors, renewable energy, and rare-earth development



Disaster Prevention & National Resilience

Investment in infrastructure renewal and disaster risk assessment



Drug Discovery & Advanced Healthcare

Support for new drug development, regenerative medicine, and genomic medicine



Materials (Critical Minerals)

Stockpiling rare metals and strengthening recycling supply chains



Defense Industry

Accelerating the increase in defense spending to 2% of GDP; fostering dual-use technologies



Information & Communications

All-photonic networks and distributed data centers



Ocean & Marine

Marine resource development and demonstration of unmanned exploration vehicles



Other: Quantum technologies, content (anime and gaming), digital technologies and cybersecurity, fusion energy, and port logistics

Four Priority Areas for Capturing AI Data Center Demand

Power & energy storage

 Plant & Energy

 Energy Solutions

Providing solutions in next-generation energy fields, including lithium-ion batteries, fuel cells, and next-generation batteries

Proposals related to power receiving/distribution, energy storage, and energy management in response to rising AI-driven electricity demand

- Lithium-ion battery manufacturing equipment
- DC link systems
- On-site power generation systems

Semiconductors and electronics packaging

 Electronics

 Industrial Machinery

 Plant & Energy

Supporting manufacturing-process innovation through SMT and electronic device systems and the logistics-automation solution LOGITO

Manufacturing plants for electronic circuits and semiconductors
Production of high-reliability materials

Addressing adjacent automation needs

- SMT and electronic device systems
- Semiconductor manufacturing equipment
- FOUF/FOSB packaging equipment
- Semiconductor materials manufacturing plants
- Semiconductor materials manufacturing equipment (various molding machines)
- LOGITO: logistics automation solution

Equipment, maintenance, and operations DX

 Industrial Machinery

 Plant & Energy

 Electronics

Liquid-cooling / water-cooling systems and related infrastructure

Data-center peripheral solutions

Addressing adjacent automation needs

- Water-cooling, power generation, and power supply solutions
- Total solutions for piping and wiring design and construction
- Mamoriwa: specialized media platform for facility maintenance DX
- Various pumps and piping maintenance services
- Remote monitoring and maintenance services

Decarbonization

 Plant & Energy

 Energy Solutions

Decarbonization-related solution proposals, including hydrogen and ammonia, CCS/CCUS, and FS/FEED support

Supporting the use of renewable and low-carbon power sources and meeting customers' CO₂-reduction needs

Initiatives in next-generation energy fields

- Hydrogen and ammonia production-related equipment
- CCS/CCUS-related systems
- Geothermal, biomass, and solar power-related equipment
- Manufacturing equipment for perovskite solar cells
- Next-generation geothermal energy solutions
- FS/FEED support services





DAIICHI JITSUGYO CO., LTD.

Inspiring Creative Breakthroughs In Global Manufacturing.

 **DAIICHI JITSUGYO CO., LTD.**

See the front line. Listen closely to the issues.
Consider optimal machinery and better production systems.
These are the key principles of our work at DJK.

Connect people. Connect technologies.
Connect user manufacturing companies and industrial machinery manufacturers.
We are not merely a machinery trading company;
through our unique engineering, we have supported Japan's,
and the world's, manufacturing.

As times change, the world's needs change too.
From domestic vs. overseas to a borderless business environment.
From tangible products to services and solutions.
From business that only considers customer issues to business that also addresses social issues.
The fusion of existing technologies with new technologies is expected to build a sustainable society.

We will support every manufacturing site and provide new added value.

We will grow together with our customers and contribute to a prosperous society.

Inspiring Creative Breakthroughs in Global Manufacturing, DJK will continue to move ahead into the future together with customers around the world.

